







U.S. Army 2005 MWR Leisure Needs Rusvey

Presidio of Monterey California



BRIEFING OUTLINE

Presidio of Monterey

LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

NEXT STEPS

PROJECT OVERVIEW

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MWR STRATEGIC BUSINESS PLANNING MODEL

COMPONENTS Monitoring Analyzing and **Analyzing** Developing Formulating **Formulating** forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies. Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, community and on guidance and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

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METHODOLOGY

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PROJECT SCOPE

- 92 sites were surveyed in 2005
 - Northeast (21 sites) Europe (20 sites)
 - Northwest (10 sites) Korea (9 sites)
 - Southeast (13 sites) Pacific (5 sites)
 - Southwest (14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
 - Active Duty Soldiers
 - Spouses of Active Duty Soldiers (CONUS only)
 - DA Civilians
 - Retirees (CONUS only)
- 4,043 surveys were distributed at Presidio of Monterey

SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

METHODOLOGY

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SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents

METHODOLOGY

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SURVEY SAMPLE

- Four population segments
 - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey <u>Population</u>	Surveys <u>Distributed</u>	Surveys <u>Returned</u>	Response <u>Rate</u> *	Confidence Interval **
Army:	•				
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
Presidio of Monterey:					
Active Duty	5,042	1,193	91	7.63%	$\pm 10.18\%$
Spouses of Active Duty	783	941	136	14.45%	±7.64%
Civilian Employees	1,674	804	153	19.03%	±7.55%
Retirees	2,941	1,105	227	20.54%	±6.25%
Total	10,440	4,043	607	15.01 %	±3.86%

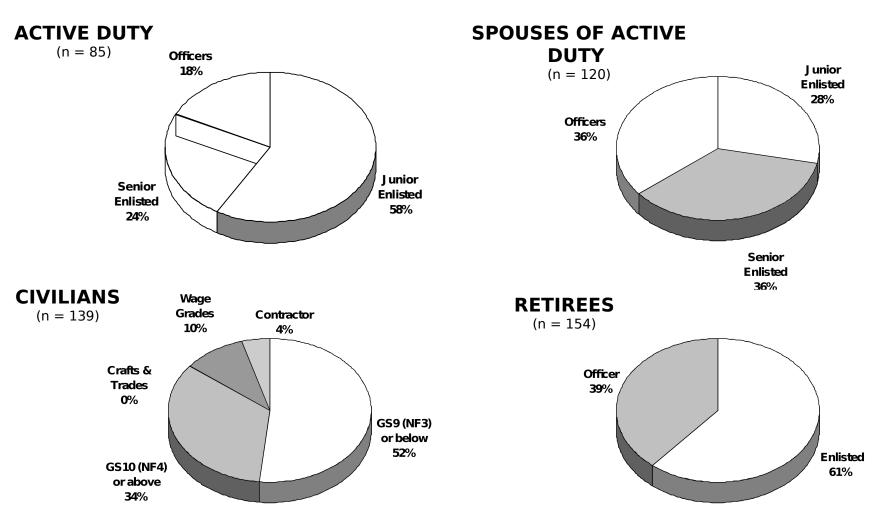
^{*} Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

^{**}A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be $\pm 5\%$. Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

PATRON SAMPLE*

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RESPONDENT POPULATION SEGMENTS



^{*}The n provided for each patron group is equal to the number of respondents who provided their rank or paygrade.

PRODUCTS

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PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA and Army level roll-up reports and briefings

PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Headquarters, and U.S. Army Community and Family Support Center

MWR PROGRAMS & FACILITIES: USAGE AT PRESIDIO OF MONTEREY

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MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium	62%
Athletic Fields	46%
Outdoor Recreation Center	35%
ITR - Commercial Travel Agency	20%
Army Lodging	20%

LEAST FREQUENTLY USED FACILITIES

School Age Services	6%
Youth Center	7%
Child Development Center	7%
BOSS	9%
Recreation/Community Activity (Ctr.
19%	

MWR PROGRAMS & FACILITIES: SATISFACTION AT PRESIDIO OF MONTEREY*

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FACILITIES WITH HIGHEST SATISFACTION RATINGS*

Outdoor Recreation Center 4.50
Fitness Center/Gymnasium 4.34
Child Development Center 4.31
Recreation/Community Activity Ctr.

4.27

ITR - Commercial Travel Agency 4.26

FACILITIES WITH LOWEST SATISFACTION RATINGS*

Multipurpose Sports/Tennis Courts3.92
Army Lodging 4.01
School Age Services 4.03
BOSS 4.15
Athletic Fields 4.16

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

MWR PROGRAMS & FACILITIES: QUALITY AT PRESIDIO OF MONTEREY*

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FACILITIES WITH HIGHEST QUALITY RATINGS*

Child Development Center 4.44
Outdoor Recreation Center 4.27
BOSS 4.23
Recreation/Community Activity Ctr.

A 22

4.09

Fitness Center/Gymnasium 4.06

FACILITIES WITH LOWEST QUALITY RATINGS*

Army Lodging 3.84
Multipurpose Sports/Tennis Courts3.89
School Age Services 3.94
Youth Center 3.97
Athletic Fields 3.99

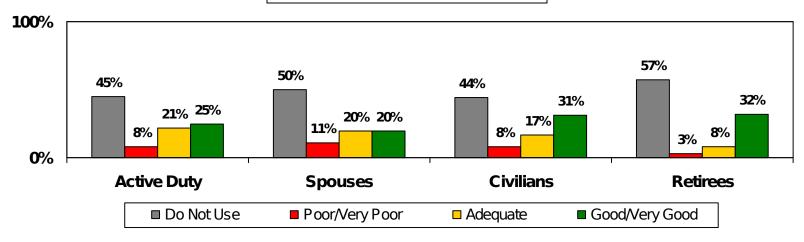
of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

^{*}Programs and facilities were rated on a 5 point scale: 5 = Very Good and 1 = Very Poor. These ratings are an average

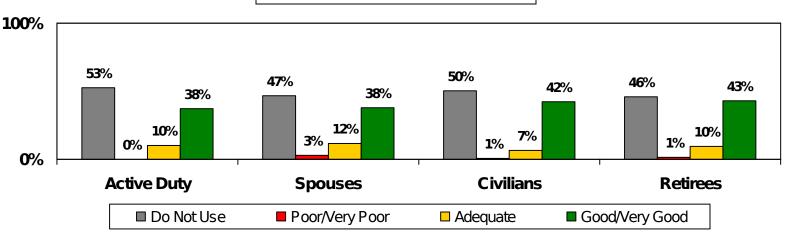
MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

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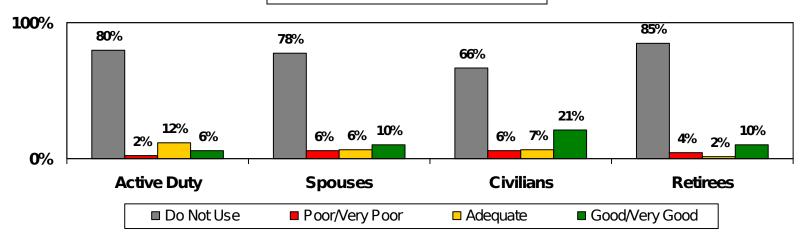
Quality of Off-Post Services



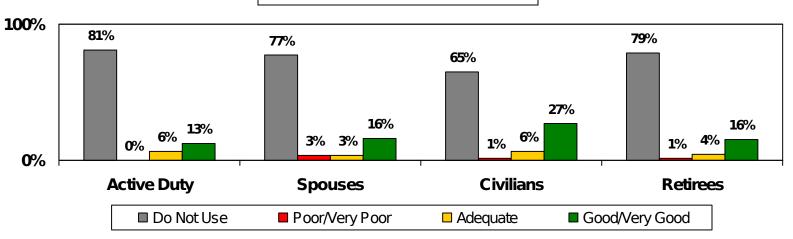
MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY

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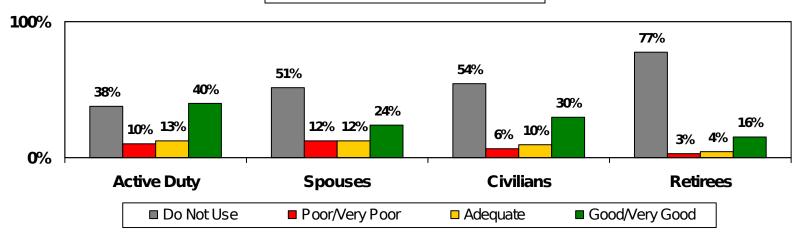
Quality of Off-Post Services



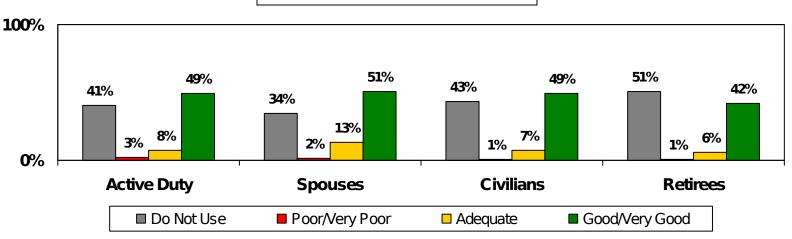
MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

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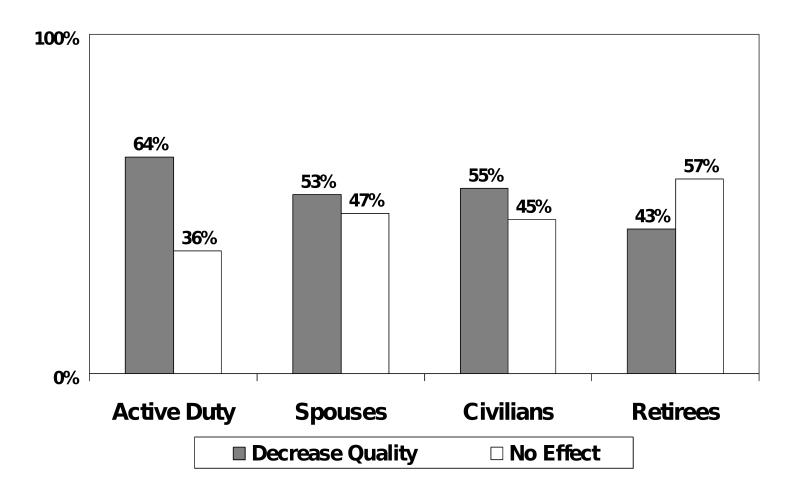




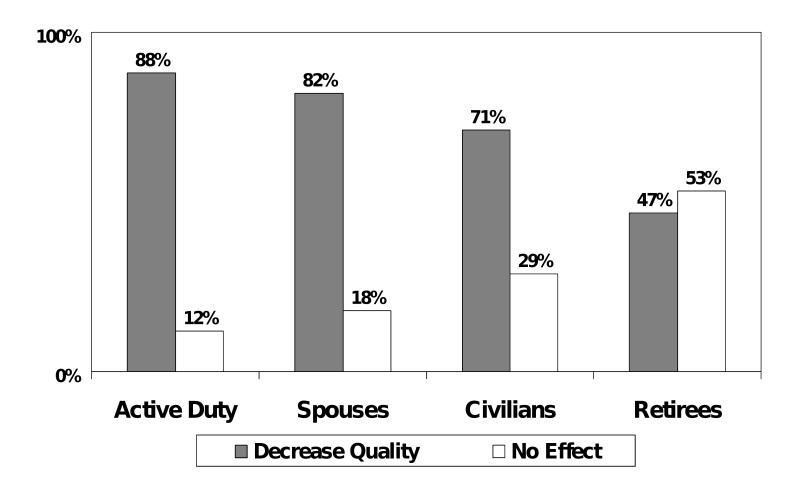
Quality of Off-Post Services



CLUB PROGRAM ELIMINATION EFFECT ON ARMY



MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



MWR PROGRAMS & SERVICES: MOST AND LEAST IMPORTANT ACTIVITIES/PROGRAMS

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Top 7 Activities/Programs

Fitness Center/Gymnasium	77%
Army Lodging	67%
Library	65%
Athletic Fields	58%
Child Development Center	45%
Swimming Pool	45%
Outdoor Recreation Center	41%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

RV Park	69%
Bowling Pro Shop	59%
Golf Course Pro Shop	54%
Car Wash	54%
Arts & Crafts Center	47%
Golf Course Food & Beverage	46%
Bowling Food & Beverage	40%

Bottom 7 Activities/Programs

MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	21%	15%	28%	8%	19%
E-mail	30%	8%	77 %	8%	31%
Friends and neighbors	44%	32%	24%	23%	34%
Family Readiness Groups (FRGs)	5%	9%	3%	1%	4%
Bulletin boards on post	67 %	31%	30%	25%	47 %
Post newspaper	27%	28%	33%	30%	29%
MWR publications	37%	25%	42%	31%	35%
Radio	0%	1%	2%	1%	1%
Television	0%	0%	4%	4%	2%
My child(ren) let(s) me know	2%	2%	2%	0%	2%
Other unit members or co-workers	46%	12%	19%	6%	29%
Unit or post commander or supervisor	36%	7%	6%	2%	20%
Marquees/billboards	20%	9%	9%	4%	13%
Flyers	49%	33%	38%	34%	42%
Other	0%	12%	5%	12%	5%
I never hear anything	4%	23%	4%	27%	11%

^{*}The top 3 sources of MWR information are shaded for each patron group and the total population.

MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	100%	79%
Better Opportunities for Single Soldiers	50%	N/A
Army Community Service	56%	53%
MWR Programs and Services	85%	78%

^{*} Positive = moderate, great or very great extent

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	42%	100%	0%
Outreach programs	39%	80%	20%
Family Readiness Groups	59%	80%	20%
Relocation Readiness Program	50%	100%	0%
Family Advocacy Program	66%	74%	26%
Crisis intervention	41%	75%	25%
Money management classes, budgeting assistance	60%	56%	44%
Financial counseling, including tax assistance	67%	70%	30%
Consumer information	16%	67%	33%
Employment Readiness Program	39%	78%	22%
Foster child care	11%	100%	0%
Exceptional Family Member Program	49%	83%	17%
Army Family Team Building	53%	82%	18%
Army Family Action Plan	34%	82%	18%

^{*} Percentage of Active Duty users

ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	54%	95%	5%
Outreach programs	34%	60%	40%
Family Readiness Groups	55%	70%	30%
Relocation Readiness Program	68%	90%	10%
Family Advocacy Program	60%	67%	33%
Crisis intervention	37%	43%	57%
Money management classes, budgeting assistance	54%	44%	56%
Financial counseling, including tax assistance	46%	58%	42%
Consumer information	19%	40%	60%
Employment Readiness Program	55%	43%	57%
Foster child care	13%	0%	100%
Exceptional Family Member Program	45%	50%	50%
Army Family Team Building	54%	77%	23%
Army Family Action Plan	35%	36%	64%

^{*} Percentage of Spouses of Active Duty Member users

POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	41%	41%
Personal job performance/readiness	36%	37%
Unit cohesion and teamwork	40%	33%
Unit readiness	48%	40%
Relationship with my spouse	29%	27%
Relationship with my children	26%	29%
My family's adjustment to Army life	35%	44%
Family preparedness for deployments	44%	34%
Ability to manage my finances	28%	21%
Feeling that I am part of the military community	36%	46%

^{*} Positive = moderate, great or very great extent

POSITIVE IMPACTS ON ACTIVE DUTY AND SPOUSES

POSITIVE* CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	100%	81%
Helps minimize lost duty/work time due to lack of child care/youth services	100%	82%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	77%	62%
Allows me to work outside my home	80%	79%
Allows me to work at home	60%	33%
Offers me an employment opportunity within the CYS program	20%	36%
Allows me/my spouse to better concentrate on my/our job(s)	67%	75%
Provides positive growth and development opportunities for my children	93%	71%

^{*} Positive = moderate, great or very great extent

(BOSS):

POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	29%
Personal job performance/readiness	33%
Unit cohesion and teamwork	32%
Unit readiness	19%
Ability to manage my finances	11%
Feeling that I am part of the military community	29%
Relationship with my children (single parents)	13%
My family's adjustment to Army life (single parents)	13%
Family preparedness for deployments (single parents)	13%

^{*} Positive = moderate, great or very great extent

PREFERENCES OVERALL AND BY PATRON

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Top 10 Leisure Activities for All Respondents

Internet access/applications (home) 58% Going to movie theaters 58% Watching TV, videotapes, and DVDs 56% Entertaining guests at home 53% Going to beaches/lakes 50% Internet access (library) 40% Festivals/events 40% Reading 38% Reference/research services 37% Walking 36%

Top 5 for Active Duty

Internet access/applications (home) 68%
Going to movie theaters 67%
Going to beaches/lakes 57%
Entertaining guests at home 54%
Internet access (library) 53%

Top 5 for Spouses of Active Duty

Going to movie theaters 79%
Entertaining guests at home 77%
Watching TV, videotapes, and DVDs 72%
Going to beaches/lakes 71%
Internet access/applications (home) 61%

Top 5 for Civilians

Watching TV, videotapes, and DVDs 61%
Internet access/applications (home) 52%
Going to movie theaters 46%
Festivals/events 44%
Entertaining guests at home 44%

Top 5 for Retirees

Watching TV, videotapes, and DVDs 71%
Walking 56%
Entertaining guests at home 45%
Going to movie theaters 43%
Gardening 41%

LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports		
Basketball	14%	
Soccer	10%	
Softball	10%	
Volleyball	8%	
Touch/flag football	6%	

Outdoor Recreation		
Going to beaches/lakes	50%	
Picnicking	30%	
Camping/hiking/backpacking	29%	
Bicycle riding/mountain biking	17%	
Fishing	12%	

Social	
Entertaining guests at home	53%
Special family events	36%
Night clubs/lounges	31%
Dancing	30%
Happy hour/social hour	25%

Sports and Fitness	
Walking	36%
Running/jogging	28%
Cardiovascular equipment	26%
Weight/strength training	23%
Group exercise classes	13%

Entertainment	
Going to movie theaters	58%
Watching TV, videotapes, and D	VDs56%
Festivals/events	40%
Plays/shows/concerts	30%
Live entertainment	30%

Special Interests		
Internet access/applications (home)58%	
Gardening	34%	
Digital photography	30%	
Computer games	30%	
Automotive maintenance & repair	22%	

LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCES ON POST*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Internet access (library)	40%	N/A	40%
Reading	38%	N/A	38%
Reference/research services	37%	N/A	37%
Study/self development	34%	N/A	34%
Multimedia (videos, DVDs, CDs)	28%	N/A	28%
Watching TV, videotapes, and DVDs	20%	36%	56%
Cardiovascular equipment	19%	8%	26%

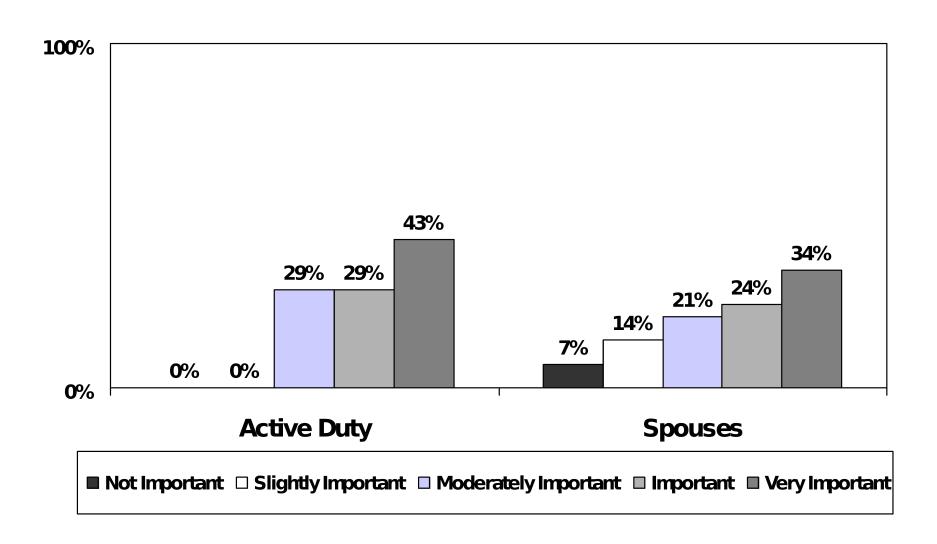
^{*}Top 7 leisure activity preferences ranked by on-post participation.

LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	15%	2%	41%	58%
Gardening	1%	2%	32%	34%
Digital photography	0%	10%	20%	30%
Computer games	3%	1%	25%	30%
Automotive maintenance & repair	3%	11%	9%	22%
Automotive detailing/washing	1%	10%	11%	22%
Trips/touring	2%	18%	0%	20%

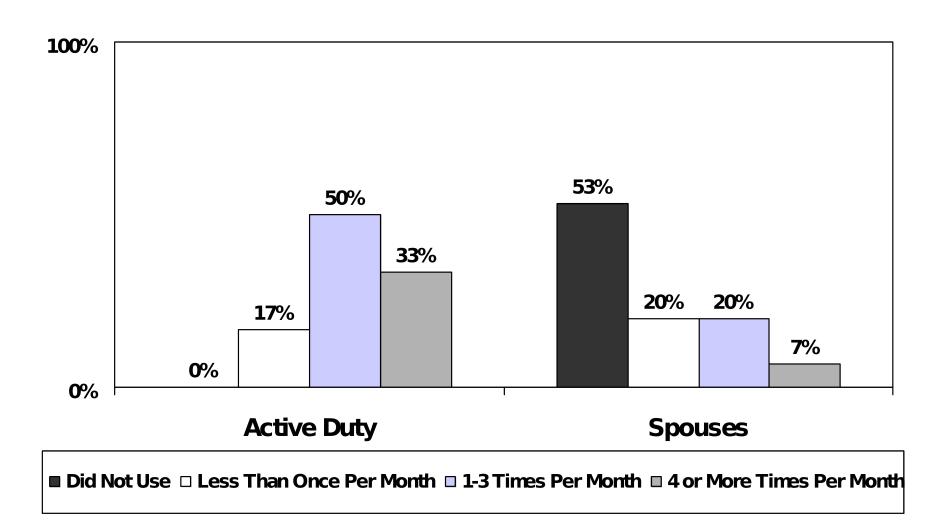
^{*}Top 7 special interest activity preferences ranked by overall participation.

DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT

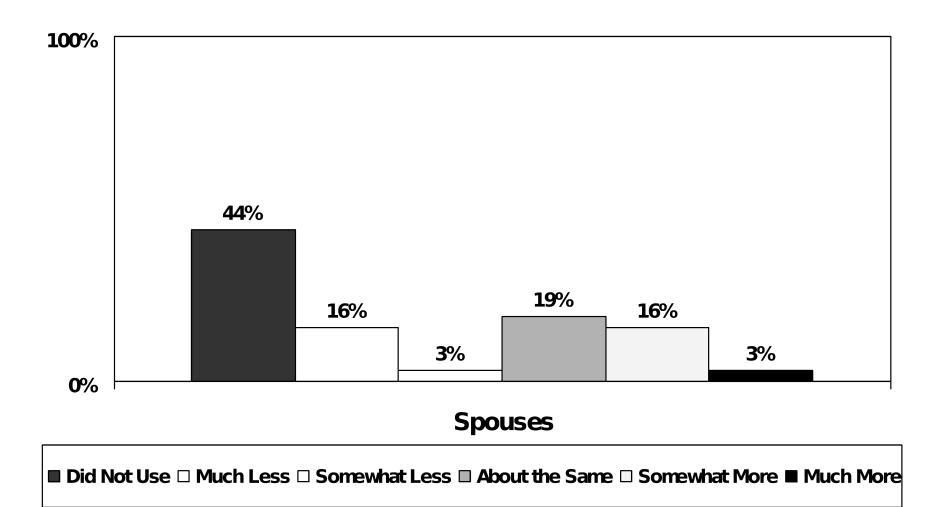


DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME

INSTALLATION



DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY
Definitely will not make military a career	14%
Probably will not make military a career	12%
Undecided	20%
Probably will make military a career	28%
Definitely will make military a career	26%

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY
No	15%
Not Sure	28%
Yes	58%

NEXT STEPS

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INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)